Translation

Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

# Consolidated Financial Results for the Nine Months Ended April 30, 2026 (Under Japanese GAAP)

June 12, 2026

| | |
|---|---|
| Company name: | General Packer Co., Ltd. |
| Stock exchange listings: | Tokyo and Nagoya Stock Exchanges |
| Stock code: | 6267 |
| URL: | https://www.general-packer.co.jp |
| Representative: | Kenji Makino, President and Representative Director |
| Inquiries: | Atsunori Sugita, Director, General Manager of Administration Division |
| Telephone: | +81-568-23-3111 |
| Scheduled date to commence dividend payments: | None |
| Preparation of supplementary material on quarterly financial results: | None |
| Holding of quarterly financial results briefing: | None |

(Amounts of less than one million yen are rounded down.)

## 1. Consolidated Financial Results for the Nine Months of the Fiscal Year Ending July 31, 2026 (from August 01, 2025 to April 30, 2026)

### (1) Consolidated operating results (Cumulative)

(Percentages indicate YoY changes)

| | Net sales | | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | |
|---|---|---|---|---|---|---|---|---|
| Nine months ended | Million yen | % | Million yen | % | Million yen | % | Million yen | % |
| April 30, 2026 | 7,444 | 24.0 | 781 | 31.9 | 805 | 36.5 | 555 | 36.5 |
| April 30, 2025 | 6,002 | 0.9 | 592 | (6.6) | 590 | (8.8) | 407 | (5.7) |

(Note) Comprehensive income For the nine months ended April 30, 2026: 595 million yen (49.3%)
For the nine months ended April 30, 2025: 398 million yen (down 10.5%)

| | Basic earnings per share | Diluted earnings per share |
|---|---|---|
| Nine months ended | Yen | Yen |
| April 30, 2026 | 329.79 | - |
| April 30, 2025 | 231.23 | - |

### (2) Consolidated financial positions

| | Total assets | Net assets | Equity to assets ratio |
|---|---|---|---|
| As of | Million yen | Million yen | % |
| April 30, 2026 | 11,867 | 7,638 | 64.4 |
| July 31, 2025 | 10,971 | 7,474 | 68.1 |

(Reference) Equity As of April 30, 2026: 7,638 million yen
As of July 31, 2025: 7,474 million yen

## 2. Cash dividends

| | Annual dividends per share | | | | |
|---|---|---|---|---|---|
| | First quarter-end | Second quarter-end | Third quarter-end | Fiscal year-end | Total |
| | Yen | Yen | Yen | Yen | Yen |
| Fiscal year ended July 31, 2025 | - | 40.00 | - | 70.00 | 110.00 |
| Fiscal year ending July 31, 2026 | - | 45.00 | - | | |
| Fiscal year ending July 31, 2026 (Forecast) | | | | 75.00 | 120.00 |

(Note) Revisions to the forecast of cash dividends most recently announced: None

### 3. Consolidated Earnings Forecasts for the Fiscal Year Ending July 31, 2026 (from August 01, 2025 to July 31, 2026)

(Percentages indicate YoY changes)

| | Net sales | | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | | Profit per share |
|---|---|---|---|---|---|---|---|---|---|
| | Million yen | % | Million yen | % | Million yen | % | Million yen | % | Yen |
| Full year | 11,000 | 8.8 | 1,095 | 2.0 | 1,100 | 3.0 | 770 | (3.7) | 457.95 |

(Note) Correction of financial forecast from the most recent financial forecast: None

* Notes

(1) Significant changes in the scope of consolidation during the period: None

(2) Application of accounting procedures specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, retrospective restatement

(i) Changes in accounting policies based on revisions of accounting standards : None

(ii) Changes in accounting policies other than (i) above : None

(iii) Changes in accounting estimates : None

(iv) Retrospective restatement : None

(4) Number of shares issued (common stock)

(i) Total number of issued shares at the end of the period (including treasury shares)

| | |
|---|---|
| As of April 30, 2026 | 1,798,800 shares |
| As of July 31, 2025 | 1,798,800 shares |

(ii) Number of treasury shares at the end of the period

| | |
|---|---|
| As of April 30, 2026 | 115,825 shares |
| As of July 31, 2025 | 38,252 shares |

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

| | |
|---|---|
| Nine months ended April 30, 2026 | 1,684,359 shares |
| Nine months ended April 30, 2025 | 1,760,597 shares |

(Note) The number of treasury shares deducted in calculating the number of treasury shares at the end of the period and the average number of shares outstanding during the period includes shares of the Company held by the executive stock compensation trust.

※ Review of attached consolidated quarterly financial statements by a certified public accountant or an audit firm: None

* Notes regarding the appropriate use of forecasts and other special items

Forward-looking statements such as performance forecasts contained in this document are based on information currently available to the Company and on certain assumptions deemed reasonable. They are not intended as a guarantee of achievement by the Company. Actual results may differ significantly due to various factors. For the conditions underlying the forecasts and notes on the use of forecasts, please refer to page 2 of the attached materials, “1. Overview of operating results, etc. (3) Explanation regarding consolidated forecasts and other forward-looking information.”

Table of Contents for Attached Materials

## 1. Overview of Operating Results, etc.

### (1) Overview of Operating Results for the Current Quarter

During the nine months ended April 30, 2026, the domestic economy continued on a moderate recovery trend, supported by improvements in the employment and income environment and the resilience of corporate earnings. On the other hand, the outlook remained uncertain due to factors such as developments in U.S. trade policy, prolonged geopolitical risks in Eastern Europe and the Middle East, and fluctuations in exchange rates and raw material prices.

Under these circumstances, in the final year of the Seventh Medium-Term Management Plan (from the fiscal year ending July 2024 to the fiscal year ending July 2026), our group continued its efforts to accelerate global expansion and broaden its business domains, with the aim of establishing a foundation for significant group-wide growth.

During the nine months ended April 30, 2026, net sales increased by 1,441 million yen compared with the same period of the previous year. Although sales of large-scale plants in the production machinery business decreased, sales of automatic bag-feeding packaging machines, our mainstay product, increased, and increased sales from overseas projects also contributed to the growth in net sales. As for profits, although selling, general and administrative expenses increased due to trade show participation, development-related activities, and increased investment in human capital, the increase in net sales led to higher operating profit, ordinary profit, and profit attributable to owners of parent compared with the same period of the previous year.

As a result, for the nine months ended April 30, 2026, net sales were 7,444 million yen (up 24.0% YoY), operating profit was 781 million yen (up 31.9% YoY), ordinary profit was 805 million yen (up 36.5% YoY), and profit attributable to owners of parent was 555 million yen (up 36.5% YoY).

The segment performance is as follows.

(Packaging Machinery Business)

Net sales increased to 6,978 million yen (up 26.7% YoY), reflecting higher sales of automatic bag-feeding packaging machines, our mainstay product, as well as increased sales from overseas projects. Although selling, general and administrative expenses increased due to trade show participation, development-related investments, and increased investment in human capital, operating profit increased to 871 million yen (up 32.0% YoY), reflecting the growth in net sales.

(Production Machinery Business)

Due to a decrease in sales of large-scale plants, net sales were 465 million yen (down 5.9% YoY). The segment posted an operating loss of 90 million yen, compared with an operating loss of 67 million yen in the same period of the previous year.

Net sales for each quarter of our group tend to fluctuate significantly due to factors such as the timing of revenue recognition for orders and the presence or absence of large projects. On the other hand, because selling, general and administrative expenses remain relatively stable, profit levels are significantly affected by changes in net sales, resulting in substantial fluctuations in quarterly performance.

### (2) Overview of Financial Positions for the Current Quarter

( Assets)

As of April 30, 2026, total assets amounted to 11,867 million yen, an increase of 895 million yen compared with the end of the previous consolidated fiscal year. The main factors were decreases of 244 million yen in electronically recorded monetary claims - operating and 104 million yen in other receivables, including amounts receivable in connection with trade receivables transferred under factoring arrangements. Meanwhile, cash and deposits increased by 200 million yen, notes and accounts receivable - trade increased by 120 million yen, and inventories increased by 896 million yen.

( Liabilities)

As of April 30, 2026, total liabilities amounted to 4,229 million yen, an increase of 731 million yen compared with the end of the previous consolidated fiscal year. The main factors were a decrease of 65 million yen in long-term borrowings (including the current portion), while trade payables increased by 147 million yen and advances received increased by 635 million yen.

( Net assets)

As of April 30, 2026, total net assets amounted to 7,638 million yen, an increase of 163 million yen compared with the end of the previous consolidated fiscal year. The main factors were a 229 million yen increase in treasury shares due to purchases of treasury shares, which reduced net assets, and a 352 million yen increase in retained earnings.

### (3) Explanation regarding consolidated forecasts and other forward-looking information

There are no changes to the consolidated forecasts for the fiscal year ending July 31, 2026，from those announced on September 5, 2025.

## 2. Quarterly Consolidated Financial Statements and Main Notes

### (1) Quarterly Consolidated Balance Sheet

(Unit: Thousands of yen)

| | As of July 31, 2025 | As of April 30, 2026 |
|---|---|---|
| Assets | | |
| Current assets | | |
| Cash and deposits | 3,057,015 | 3,257,356 |
| Notes and trade receivables | 1,691,474 | 1,812,325 |
| Electronically recorded monetary claims - operating | 356,491 | 112,228 |
| Work in process | 2,139,332 | 2,870,540 |
| Raw materials and supplies | 613,570 | 779,072 |
| Accounts receivable - other | 224,740 | 120,623 |
| Other | 138,537 | 181,012 |
| Total current assets | 8,221,162 | 9,133,159 |
| Non-current assets | | |
| Property, plant, and equipment | | |
| Buildings and structures, net | 770,311 | 747,568 |
| Land | 786,692 | 786,692 |
| Other (net amount) | 60,598 | 83,495 |
| Total property, plant and equipment, net | 1,617,603 | 1,617,757 |
| Intangible assets | | |
| Goodwill | 404,472 | 377,102 |
| Technical assets | 364,548 | 339,879 |
| Other | 83,897 | 75,711 |
| Total intangible assets | 852,918 | 792,693 |
| Investments and other assets | 280,219 | 323,714 |
| Total non-current assets | 2,750,741 | 2,734,165 |
| Total assets | 10,971,903 | 11,867,325 |
| Liabilities | | |
| Current liabilities | | |
| Notes and accounts payable - trade | 779,494 | 1,033,711 |
| Electronically recorded obligations - operating | 269,959 | 163,515 |
| Current portion of long-term borrowings | 85,567 | 33,410 |
| Income taxes payable | 113,183 | 190,938 |
| Advances from customers | 1,469,797 | 2,104,943 |
| Provision for bonuses | - | 105,033 |
| Provision for directors' bonuses | 24,500 | - |
| Provision for product warranties | 47,810 | 46,005 |
| Provision for loss on orders received | 1,602 | - |
| Others | 351,135 | 222,781 |
| Total current liabilities | 3,143,049 | 3,900,339 |
| Non-current liabilities | | |
| Long-term borrowings | 13,412 | - |
| Provision for share awards | 51,562 | 54,183 |
| Liabilities for retirement benefits | 50,560 | 53,915 |
| Other | 238,612 | 220,693 |
| Total non-current liabilities | 354,148 | 328,791 |
| Total liabilities | 3,497,197 | 4,229,131 |

(Unit: Thousands of yen)

| | As of July 31, 2025 | As of April 30, 2026 |
|---|---|---|
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 251,577 | 251,577 |
| Capital surplus | 306,392 | 306,392 |
| Retained earnings | 6,930,788 | 7,283,270 |
| Treasury shares | (93,321) | (322,447) |
| Total shareholders' equity | 7,395,436 | 7,518,792 |
| Accumulated other comprehensive income | | |
| Valuation difference on available-for-sale securities | 41,617 | 61,187 |
| Foreign currency translation adjustment | 37,651 | 58,214 |
| Total accumulated other comprehensive income | 79,269 | 119,401 |
| Total net assets | 7,474,706 | 7,638,193 |
| Total liabilities and net assets | 10,971,903 | 11,867,325 |

## (2) Quarterly Consolidated Statement of Income and Quarterly Consolidated Statement of Comprehensive Income

### Quarterly Consolidated Statement of Income

#### Third-quarter consolidated cumulative period

(Unit: Thousands of yen)

| | For the nine months ended April 30, 2025 | For the nine months ended April 30, 2026 |
|---|---|---|
| Revenue | 6,002,394 | 7,444,079 |
| Cost of sales | 3,985,622 | 5,045,168 |
| Gross profit | 2,016,772 | 2,398,911 |
| Selling, general and administrative expenses | 1,424,173 | 1,617,559 |
| Operating profit | 592,599 | 781,351 |
| Non-operating income | | |
| Interest income | 1,311 | 4,307 |
| Dividend income | 684 | 828 |
| Purchase discounts | 1,024 | 670 |
| Foreign exchange gains | - | 15,970 |
| Others | 3,749 | 3,160 |
| Total non-operating income | 6,770 | 24,937 |
| Non-operating expenses | | |
| Interest expense | 601 | 175 |
| Foreign exchange losses | 8,284 | - |
| Commission expenses | - | 334 |
| Others | 0 | 54 |
| Total non-operating expenses | 8,885 | 564 |
| Ordinary profit | 590,484 | 805,724 |
| Extraordinary income | | |
| Gain on sale of non-current assets | 84 | 0 |
| Total extraordinary income | 84 | 0 |
| Extraordinary losses | | |
| Loss on retirement of fixed assets | 412 | 0 |
| Total extraordinary losses | 412 | 0 |
| Net income before income taxes | 590,156 | 805,724 |
| Income taxes - current | 200,517 | 297,052 |
| Income taxes - deferred | (17,456) | (46,813) |
| Total income taxes | 183,061 | 250,239 |
| Net income | 407,094 | 555,485 |
| Profit attributable to owners of parent | 407,094 | 555,485 |

Quarterly Consolidated Statement of Comprehensive Income

Third-quarter consolidated cumulative period

(Unit: Thousands of yen)

| | For the nine months ended April 30, 2025 | For the nine months ended April 30, 2026 |
|---|---|---|
| Net income | 407,094 | 555,485 |
| Other comprehensive income (loss), net of tax | | |
| Valuation difference on available-for-sale securities | 3,200 | 19,569 |
| Foreign currency translation adjustment | (11,486) | 20,562 |
| Other comprehensive income, net of tax | (8,286) | 40,131 |
| Comprehensive income | 398,808 | 595,617 |
| Comprehensive income attributable to | | |
| Quarterly comprehensive income attributable to owners of the parent | 398,808 | 595,617 |

## (3) Notes to the Quarterly Consolidated Financial Statements

(Notes regarding the assumption of a going concern)

There are no applicable matters.

(Notes in case of significant changes in the amount of shareholders' equity)

There are no applicable matters.

(Notes on the quarterly consolidated statement of cash flows)

The quarterly consolidated statement of cash flows for the nine months ended April 30, 2026 has not been prepared. Depreciation (including amortization of intangible assets other than goodwill) and amortization of goodwill for the nine months ended April 30, 2026 are as follows.

| | For the nine months ended April 30, 2025 | For the nine months ended April 30, 2026 |
|---|---|---|
| Depreciation | 83,865 thousand yen | 87,149 thousand yen |
| Amortization of goodwill | 27,370 thousand yen | 27,370 thousand yen |

(Notes on Segment Information, etc.)

For the nine months ended April 30, 2025

1. Information on net sales and profit or loss by reportable segment

(Unit: Thousands of yen)

| | Reportable segment | | | Adjustment (Note) 1 | Quarterly consolidated statement of income amounts (Note) 2 |
|---|---|---|---|---|---|
| | Packaging Machinery Business | Production Machinery Business | Total | | |
| Revenue | | | | | |
| Net sales to external customers | 5,507,344 | 495,050 | 6,002,394 | - | 6,002,394 |
| Internal net sales or transfers between segments | - | - | - | - | - |
| Total | 5,507,344 | 495,050 | 6,002,394 | - | 6,002,394 |
| Segment profit or loss (-) | 659,814 | (67,665) | 592,149 | 450 | 592,599 |

(Note) 1 The adjustment amount of segment profit or loss, 450 thousand yen, is due to the elimination of inter-segment transactions.

2 Segment profit or loss is reconciled to operating profit in the quarterly consolidated statement of income.

For the nine months ended April 30, 2026

1. Information on net sales and profit or loss by reportable segment

(Unit: Thousands of yen)

| | Reportable segment | | | Adjustment (Note) 1 | Quarterly consolidated statement of income amounts (Note) 2 |
|---|---|---|---|---|---|
| | Packaging Machinery Business | Production Machinery Business | Total | | |
| Revenue | | | | | |
| Net sales to external customers | 6,978,171 | 465,907 | 7,444,079 | - | 7,444,079 |
| Internal net sales or transfers between segments | - | - | - | - | - |
| Total | 6,978,171 | 465,907 | 7,444,079 | - | 7,444,079 |
| Segment profit or loss (-) | 871,183 | (90,282) | 780,901 | 450 | 781,351 |

(Note) 1 The adjustment amount of segment profit or loss, 450 thousand yen, is due to the elimination of inter-segment transactions.

2 Segment profit or loss is reconciled to operating profit in the quarterly consolidated statement of income.